Day 1: Tuesday N	May 28th, 2024. University of Twente	
Time	Activity	Speaker
08.30 - 09.00	Meeting Up and Coffee	
09.00 - 09.15	General introduction and welcome	André Kokkeler
		Andrés Alayón Glazunov
09.15 - 10:20	Building Success: Entrepreneurial Journey of Founding	Óscar Carrasco (ONLINE)
	SISTELBANDA SA	
	Navigating the Tech Industry: Lessons Learned from	
	Founding Companies	
	From Startup to Success: Stories of Growth and	
	Innovation	
	The Entrepreneurial Mindset	
10:20 - 10:30	Q&A Session	
10:30 - 10:45	Coffee break	
10.45 - 12.15	Part I: 3GPP General Introduction	Óscar Carrasco (ONLINE)
	- ITU	
	- 3GPP consortium and its organizational structure	
	- Technical Specification Group (TSG)	
	- Delegate job offers	
12.15 - 14:00	Lunch Break	
14.00 - 15.30	Part II: 3GPP Working Procedure	Óscar Carrasco (ONLINE)
	- Work organization	Óscar Carrasco (ONLINE)
	- 3GPP Terminology	
	- Focus on Change Request (CR)	
	- Test	
15.30 – 15.45	Coffee Break	
15.45 - 17.00	Hands-On Technical Specification Exercise Session	Óscar Carrasco (ONLINE)

19:00 – Spontaneous get-together for dinner in the city.

Day 2: Wednesda	ny, May 29 <sup>th</sup> , 2024. Fivecomm	
Time	Activity	Presenter
08.30 - 09.00	Meeting Up and Coffee	
09:00-09.05	General introduction of today	Andrés Alayón Glazunov
09:05-10:30	Entrepreneurship: The Fivecomm case	Héctor Donat, CEO (ONLINE)
10:30 - 10:45	Coffee break	
10:45 – 12:15	EU funding: The Fivecomm case, experience on	David Martín-Sacristán, CTO
	consortium formation, proposal preparation, project	
	participation.	
12.15 – 14:00	Lunch Break	
14.00 – 15:30	Managing innovation in Fivecomm I	David Martín-Sacristán, CTO
	Topics: strategies for building high-performance teams	
	(from selection to full operative team, clear roles,	
	communication), effective teamwork, protecting	
	innovation, company goals-oriented innovation, selling	
	the innovation, design thinking principles, balancing	
	exploration, and exploitation	
15.30 – 15.45	Coffee Break	
15.45 - 16.30	Managing innovation in Fivecomm II	David Martín-Sacristán, CTO
	Topics: agile methodologies	

19:00 – Spontaneous get-together for dinner in the city.

Day 3: Thursday	, May 30 <sup>th</sup> , 2024. University of Twente	
Time	Activity	Speaker
08.30 - 09.00	Meeting Up and Coffee	
09.00 - 09.15	General introduction of today	Andrés Alayón Glazunov
09.15 - 09.45	Creating societal impact by valorisation	Albert-Jan de Croes (Investment
		Specialist, Novel-T incubator)
09.45 - 10.15	Intro to business model canvas (BMC)	
10.15 - 10.30	Coffee break	
10.30 - 11.30	Workshop Spin-off blueprint (BMC)	Albert-Jan de Croes (Investment
		Specialist, Novel-T incubator)
11.30 - 12.00	Spinning off and intro to licensing	
12.00 - 14:00	Lunch Break	
14.00 - 14.15	Start and Checking-in	Maria Luisa Carosso (Grants
		Office)
14.15 - 15.00	Theory: What is funding really about?	
15.00 - 15.15	Preparation time for exercise	
15.15 - 16.00	Exercises: Your strategic approach to funding,	
	determine where you want to go	
16.00 – 16.15	Coffee Break	
16.15 - 17.00	Theory: Orient yourself in the funding acquisition	Maria Luisa Carosso (Grants
	landscape	Office)
17.00 - 17.15	Concluding remarks	André Kokkeler
		Jose Francisco Monserrat del Río

19:00 – Spontaneous get-together for dinner in the city.

Time	Activity	Presenter
08.30 - 09.00	Meeting Up and Coffee	
09:00 - 09.05	General introduction of today	Andrés Alayón Glazunov
09:05 - 10:30	ESRs' presentations	ESRs
10:30 - 10:45	Coffee break	
10:45 – 12:15	ESRs' presentations	ESRs
12.15 – 13:15	Lunch Break	
13.15 – 14:15	PMC Meeting	Consortium